

YEAR FOUR IN THE DECADE OF ENERGY EFFICIENCY 2013 YEAR IN REVIEW



A BOLD YEAR

2013 marked a bold year at the Alliance. Bringing practicality to prose, the Alliance Commission on National Energy Efficiency Policy unveiled its **Energy 2030** policy recommendations to double the nation's energy productivity and **President Obama embraced the message** in his State of the Union address. Hundreds of thought leaders convened at our sixth EE Global Forum giving Dr. Ernest Moniz the platform for his first official address as Secretary of Energy. Our **website** was redesigned to provide advocates enhanced access to our work and we launched our **Blog to Save Energy**. We crushed efforts to roll back the efficiency of home building energy codes and we held the efficiency banner high all year, bolstering support by engaging government officials at the local, state and national level and hosting strategic events nationwide. Presented here are our boldest moments of 2013.



POLICY

Launched a Nation-wide Initiative to Double U.S. Energy Productivity

The Alliance **Commission on National Energy Efficiency Policy** unveiled its **Energy 2030 recommendations** in February, 2013. **The 50+ recommendations, which span the economy, all levels of government and the private sector, have been modeled** to demonstrate that their implementation would result in a net savings of \$327 billion annually, the creation of 1.3 million net new jobs, a savings on energy imports of \$100 billion annually and a reduction in C02 to 1/3 below the level emitted in 2005. The Alliance worked closely with the Administration to promote policies in line with our goal and recommendations, and in his State of the Union address President Obama challenged the country to "cut in half the energy wasted by our homes and businesses over the next 20 years," and committed to implementing a \$200 million "Race to the Top" challenge grant program for states as recommended by the Alliance.

Through our political advocacy, energy efficiency gained even more support in the Oval Office. The President embraced the Alliance's state energy challenge idea by featuring energy efficiency prominently in the **President's Climate Action Plan**, and through the expansion of the **Better Buildings Challenge** to include multifamily housing, new accelerator programs for building data, performance

APPLIANCE EFFICIENCY STANDARDS we helped develop would:



on top of \$500 in ANNUAL SAVINGS FROM EXISTING STANDARDS



contracting, and energy performance certification. Working with the U.S. EPA we **established a framework for energy efficiency stakeholder engagement on Clean Air Act regulations** (Section 111(d)). In **joint comments** to the agency, we stressed the need for states to be able to use energy efficiency strategies to comply with the new carbon dioxide emissions regulations for existing power plants.

On Capitol Hill, our staff worked alongside Senate offices and helped usher in new bills, like the **"Energy Productivity Innovation Challenge"** (EPIC), which would create a national energy productivity competition mirroring the Energy 2030 goal, which is just one of 40+ bills and amendments introduced in Congress this year that comport with the Energy 2030 recommendations. Throughout the year we advocated for the Shaheen-Portman Energy Efficiency bill, which was approved by Committee and **moved to the Senate floor**. While we didn't secure final passage in 2013, the path is being cleared to get the bill to the President's desk in 2014.

Our policy efforts didn't end inside the beltway – the Alliance grew the base of support for Energy 2030 with state and local entities, including the U.S. Council of Mayors who adopted a resolution in support of the goal.



Senators Rob Portman (R-Ohio) and Jeanne Shaheen (D-N.H.) at the Energy Savings and Industrial Competitiveness Act press conference April 18, 2013 on Capitol Hill.



EVENTS

Seeded Best Practices at Home and Abroad

In May we hosted our 6th and most successful **Energy Efficiency Global Forum** (EE Global); the bold moment of the event was a keynote address by Dr. Ernest J. Moniz **who offered his first official remarks** as Secretary of Energy to our audience of 550 industry leaders from all over the world. Dr. Moniz confirmed that energy efficiency issues, and doubling U.S. energy productivity by 2030, would be hallmarks of his tenure as a member of the Obama Cabinet.

We braved the infamous 2013 government shutdown and **honored efficiency's leading champions** at the 21st annual *Evening with the Stars of Energy Efficiency* Awards Dinner, and

in November our Great Energy Efficiency Day 2013 continued a strong tradition of advancing energy efficiency on Capitol Hill.

Throughout the year we offered over 20 virtual and onthe-ground opportunities around the world for Alliance Associates and allies to hear first-hand from efficiency experts and policy leaders, including the first **EE Global Asia Regional Workshop** in Manila, Philippines and the inaugural *Energy 2030 on the Road* campaign stops in Seattle, WA and Chicago, IL, which garnered commitments from city officials to implement policies and programs to double their localities' energy productivity.



Dr. Ernest J. Moniz giving his first official remarks as Secretary of Energy May 21, 2013 at EE Global.



PUBLIC OUTREACH

Expanding the Reach and Impact of the Alliance's Voice

ASE.ORG got a significant face-lift this year, with improved site structure, enhanced navigation, and interactive tools to make it easier for users. We expanded the Alliance's global voice with the brand new *Blog to Save Energy*, which received over 4,500 visits in its first 6 weeks. And, we engaged our over 20,000 Efficiency NOW Advocates who wrote their members of Congress often in response to Alliance advocacy alerts.

Our social media presence grew even stronger, with a near doubling of **Twitter followers to 15,000** and growth of **Facebook fans to 48,500**, while maintaining high audience

engagement levels and offering new and diversified posts.

The Alliance expanded its influence with TV, print and online mentions in publications like The Washington Post, Roll Call, The Wall Street Journal, National Journal, USA Today, CQ/Roll Call, Politico, Washington Examiner, Forbes, Seattle Times, E&E, Bloomberg, Reuters, Associated Press, The Hill, and many more.



Politico Ad that ran on June 4, 2013 calling for senators to enact the Shaheen-Portman energy efficiency bil.



BUILDINGS

Stood Our Ground on Building Energy Codes

The Alliance led Energy Efficient Codes Coalition (EECC) and Building Codes Assistance Project (BCAP) worked with our Associates and Allies to beat back efforts to erode energy efficiency improvements made to model energy codes over the past five years. We **ensured sound energy policy prevailed** as local and state governmental officials rejected dozens of builder-sponsored home efficiency rollback proposals at the tri-annual meeting convened by the International Code Council to develop the 2015 International Energy Conservation Code.

In promoting building energy code adoption and compliance

at the state and local level, BCAP helped state and local governments create public policies that address energy, environmental and economic concerns. Across the country working with three utility companies, BCAP conducted consumer targeted advocacy campaigns in several cities, and established code official support programs, the Energy Codes Ambassador Program (ECAP), in Ohio and Texas.

BCAP also teamed up with DOE's Building Energy Codes Program to co-release its new bi-monthly newsletter, The Codes Connection, which reached 70,000 people in its inaugural launch in the fall.



The Online Code Environment and Advocacy Network website.



EDUCATION

Achieved Sky-Rocketing Energy Savings on Campuses & Flipped the Traditional Classroom Experience

Our 83 PowerSave Schools (K-12) together saved over 5 million kWh this year, reducing their electricity use by 15.9% and saving them \$980,000. We injected new, cutting edge educational tools like **"flipped lessons**," which free up and enhance valuable instruction time. We also created a brand new webinar program, PowerSave Schools Light, which was inaugurated in four K-12 schools in California's Arcadia Unified School District.

Our PowerSave Campus program grew to 23 campuses in 2013 with the addition of Morgan State University in Baltimore, MD which allowed it to reach an astounding number of people – 463,333 to be exact! PowerSave Campuses realized total energy savings of 161,418,841 kWh and combined saved \$6,484,250.

Our participating schools also **made headlines**: the North Penn School District achieved the **EPA Energy Star Partner of the Year award**, and for the 10th year in a row PowerSave Campuses swept the student Best Practice Awards at the California Higher Education Sustainability Conference, with UC Berkeley and Cal Poly Pomona taking home awards in the energy efficiency and student sustainability categories, respectively. PowerSave Schools by the Numbers IN7YEARS, WE HAVE WITH OVER 600 SCHOOLS AND HELPED THEM SAVE 40 MILLION kWh AND \$5.7 MILLION.



UTILITIES & GOVERNMENT

Facilitated Peer Exchanges in the Public Power Sector

The quality of data available on energy efficiency programs and initiatives by the public power sector improved dramatically in 2013 driven by the work of the **Clean and Efficient Energy Program** (CEEP), an initiative of the Alliance, **APPA** and **LPPC**.

CEEP trained more than 170 public power utilities and rural electric cooperatives on how to measure and report highquality, comparable energy efficiency data for submission to the **Energy Information Administration**. We also created an interactive web graphing application that allows public power utilities to benchmark their energy efficiency programs against their peers. CEEP-facilitated peer exchanges among public power utilities through the LPPC's Energy Efficiency Working Group (EEWG) ensures the adoption of best practices and policies within the public power sector.

The Alliance helped drive better energy management by federal agencies through our work on the Federal Energy Management Program (FEMP) and in partnership with Lawrence Berkeley National Laboratory. We added energyefficient equipment requirements to federal construction specifications and we trained federal acquisition staff to require contractors to provide energy-efficient equipment and products in contract-based purchases.



FEMP chiller being installed at Navy Facility. Photo credit: U.S. Navy photo by Thomas Obungen/Released



INTERNATIONAL

Strengthened Global Markets for Energy Efficiency

We educated policymakers about global energy efficiency best practices through the U.S.-China Eco-Cities Mayoral Exchange Program. With the U.S. DOE and other partners, we brought together U.S. and Chinese mayors and other senior officials in San Francisco, CA; Washington, D.C.; and Beijing and Langfang, China to share best practices for incorporating clean energy measures into urban and transportation planning, buildings, industry, and the water supply sector.

Our international activities helped create and strengthen global markets for energy efficiency through policy

advocacy and assistance. We actively promoted energy efficiency policy in developing and transitional economies by supporting implementation of energy-efficient building codes in India and Vietnam. Alliance staff also participated in an Asia-Pacific Economic Cooperation (APEC) Peer Review of Energy Efficiency (PREE) mission to Brunei (June 2013), and assisted the Singapore Government in developing a Green Building Master Plan. Lastly, Energy 2030 went global, with the **Australian Alliance to Save Energy** chartering its own commission to work toward doubling Australia's energy productivity.



A Chinese delegation from the Ministry of Housing & Urban-Rural Development tour Covanta's Resource Recovery Facility.

10



SOUTHEAST REGION

Created a Foundation of Energy Efficiency

Proudly, the Alliance "graduated" the **Southeast Energy Efficiency Alliance** (SEEA) as an independent champion driving market transformation in the Southeast's energy efficiency sector through collaborative public policy, thought leadership, programs, services and technical advisory activities.

The Alliance saw the need and opportunity for a regional energy efficiency organization to serve the 11 states comprising the Southeast way back in 2003. In 2007, we incorporated SEEA as a wholly-owned subsidiary with its own Board of Directors and staff. The organization has grown tremendously in size, stature and influence over the past several years and now is poised to transform the Southeast marketplace. The Board and staff of the Alliance are proud of what SEEA has become and wish the organization, its Board, staff and Associate members great success in driving energy efficiency into the region in the years and decades ahead.



2013 ALLIANCE ASSOCIATES

3M Company

A.O. Smith

Acuity Brands Lighting Advanced Power Controls, Inc. AERCO International. Inc. Air-Conditioning, Heating and Refrigeration Institute Alliance for Sustainable Energy LLC/NREL Alliance for Water Efficiency American Chemistry Council American Council for an Energy-Efficient Economy American Council on Renewable Energy American Gas Association American Institute of Architects American Lighting Association American Public Power Association American Public Transportation Association **Andersen Corporation**

ASHRAE

Association of Energy Engineers Association of Home Appliance Manufacturers Association of State Energy Research and Technology Transfer Institutions Austin Energy

Australian Alliance to Save Energy BASE

Bonneville Power Administration

Brookhaven National Laboratory BSH Home Appliances Corporation **Building Performance Institute** California Energy Commission **CALMAC Manufacturing Corporation** Center for Energy Efficiency & Sustainability Center for Environmental Innovation in Roofing Citigroup

CMC Energy Services Collaborative for High Performance Schools **Conservation Services Group**

Constellation Energy

Copper Development Association Cree Dallas/Fort Worth International Airport

Danfoss

DirecTV DTE Energy

Duke Energy

Edison Electric Institute Efficiency Valuation Organization **Electric Power Research Institute** E-Mon EnerPath European Alliance to Save Energy **Exelon Corporation** GreenerU Greenhouse Gas Management Institute Grundfos **Guardian Industries** Habitat for Humanity Hannon Armstrong Sustainable Infrastructure, Inc. Heat is Power Association ICF International Illuminating Engineering Society InfoComm International

Ingersoll Rand

International Association of Lighting Designers International Copper Association, Ltd International Emissions Trading Association International Window Film Association

Johns Manville

Johnson Controls

Joint Center for Political and Economic Studies Jupiter Oxygen Corporation Kimberly-Clark Corporation KONE, Inc. Knauf Insulation

Large Public Power Council Lawrence Berkeley National Laboratory Legrand Lime Energy Co.

LG

Lockheed Martin

Los Alamos County Department of Public Utilities Los Angeles Department of Water and Power Maine Governor's Office Manulife Financial Masco Corporation Midwest Energy Efficiency Alliance Multistack Nalco, An Ecolab Company National Association for State Community Services Programs National Association of Clean Water Agencies National Association of State Energy Officials National Electrical Manufacturers Association National Fenestration Rating Council

National Grid USA

National Insulation Association National Rural Electric Cooperative Association Net-Zero Energy Home Coalition Niagara Conservation

North American Insulation Manufacturers Association

Northern California Power Agency Northwest Energy Efficiency Alliance Nuclear Energy Institute

NYSERDA

Oak Ridge National Laboratory Opower **Orion Energy Systems OSRAM SYLVANIA Owens Corning** Panasonic Pataki-Cahill Group

PG&E Corporation **Philips Lighting Company** Polyisocyanurate Insulation Manufacturers Association **Procter & Gamble Rebuilding Together** Rinnai Sacramento Municipal Utility District Salt River Project San Diego Gas & Electric Company Schneider Electric Seattle City Light Sempra Energy Shelton Group Siemens Industry, Inc. Smart Growth America Snohomish County Public Utility District Southeast Energy Efficiency Alliance Southern California Edison Southern Company Spirax Sarco TCP, Inc Tennessee Valley Authority Texas A&M - Energy Systems Laboratory The Dow Chemical Company The Stella Group **U.S. Climate Action Network** U.S. Green Building Council **United Technologies Corporation** University of California, Davis - Energy Efficiency Center USES Manufacturing Vinyl Siding Institute Washington Gas Western Governors Association Whirlpool Corporation White & Case LLP World Business Council for Sustainable Development

2013 BOARD OF DIRECTORS

HONORARY CHAIR



SEN. MARK WARNER (D - Va.)

CO-CHAIR



TOM KING President, National Grid US

HONORARY VICE-CHAIRS



REP. MICHAEL BURGESS (R-Texas)



SEN. SUSAN COLLINS (R-Maine)



SEN. CHRIS COONS (D-Del.)



.....

REP. RALPH HALL (R-Texas)



į

REP. STEVE ISRAEL (D-N.Y.)



REP. ADAM KINZINGER (R-III.)



SEN. EDWARD MARKEY (D-Mass.)



SEN. LISA MURKOWSKI (R-Alaska)



(R-Ohio)



SEN. MARK PRYOR (D-Ark.)



SEN. JEANNE SHAHEEN (D-N.H.)



REP. PAUL TONKO (D-N.Y.)



SEN. MARK UDALL (D-Colo.)



REP. PETER WELCH (D-Vt.)



SEN. RON WYDEN (D-Ore.)

2013 BOARD OF DIRECTORS

FIRST VICE-CHAIR

Robert J. Dixon Siemens Industry, Inc. FOUNDING CHAIR

The Late Charles H. Percy (R-III.)

PRESIDENT

Kateri Callahan Allliance to Save Energy

SECRETARY

Francis J. Murray Former President and CEO New York State Energy Research and Development Authority

TREASURER

Robert Pratt Chairman and CEO *GreenerU*

CO-CHAIR EMERITUS

Dean Langford Former President OSRAM SYLVANIA

Frances Beinecke President Natural Resources Defense Council

Bruno Biasiotta President & CEO Philips Lighting Americas

Helen Burt Senior Vice President & Chief Customer Officer Pacific Gas & Electric Company

lain Campbell Vice President & GM Global Energy & Workplace Solutions Johnson Controls Inc.

Paul Camuti Senior Vice President, Innovation and Chief Technology Officer Ingersoll Rand Jorge Carrasco General Manager and CEO Seattle City Light

Kemel Dawkins Executive Vice Chancellor for Administration Rutgers University - Newark

Thomas K. Dreessen Chairman & CEO Energy Efficiency Project Investment Company, Limited

Roger Duncan University of Texas at Austin

Anthony Eggert Executive Director The Policy Institute for Energy, Environment and the Economy, UC Davis

Honorable Robert Foster Mayor City of Long Beach, California Erwin Furukawa Senior Vice President of Customer Service Southern California Edison

Carolyn Green Co-Founder & Managing Partner EnerGreen Capital Management, LLC

Kim Greene President & CEO Southern Company Services

Thomas P. Grumbly Vice President of Civil & Homeland Security Lockheed Martin Washington Operations

David Hopping Vice President, Building Performance & Sustainability Siemens Industry, Inc. Thomas R. Kuhn President Edison Electric Institute

Terry McCallister Chairman & CEO Washington Gas

Dave McCurdy President & CEO American Gas Association

Rose McKinney-James Managing Principal Energy Works LLC and McKinney-James & Associates

J. Michael McQuade Senior Vice President, Science & Technology United Technologies Corporation

Earle H. O'Donnell Partner White & Case, LLP Jane Palmieri Business President, Dow Building & Construction The Dow Chemical Company

Jim Pauley Senior Vice President, External Affairs and Government Relations Schneider Electric

James E. Rogers Chairman of the Board *Duke Energy*

J. Heath Shuler Senior Vice President, Federal Affairs Duke Energy

Peter Smith Managing Director of Climate, Energy, and the Environment *The Pataki-Cahill Group* Fred Stephan Vice President & General Manager, Insulation Systems Johns Manville

Susan Stratton Executive Director Northwest Energy Efficiency Alliance

Dave Szczupak Executive Vice President Global Product Organization Whirlpool Corporation

Susan Tierney Managing Principal Analysis Group

William Von Hoene Senior Executive Vice President & Chief Strategy Officer Exelon Corporation





Independent Auditor's Report

To the Board of Directors Alliance to Save Energy Washington, D.C.

We have audited the accompanying consolidated financial statements of the Alliance to Save Energy and Affiliate (the Organization), which comprise the consolidated balance sheet as of December 31, 2013, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



FINANCIALS Independent Auditor's Report

Basis for Qualified Opinion

Because of the lack of proper reconciliations and supporting documentation with respect to fixed assets, deferred rent, and the related occupancy and depreciation and amortization expense, we were unable to obtain sufficient appropriate audit evidence regarding the amounts at which fixed assets and deferred rent are recorded in the accompanying consolidated balance sheet at December 31, 2013 (stated at \$443,440 and \$331,832, respectively) or occupancy and depreciation and amortization expense for the year then ended and as recorded in the accompanying consolidated statement of activities (stated at \$637,611 and \$45,789, respectively). Consequently, we were unable to determine whether any adjustments to those amounts were necessary.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the consolidated financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Alliance to Save Energy and Affiliate as of December 31, 2013, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

BDO USA, LLC Certified Public Accountants

Bethesda, Maryland January 30, 2015

5839.60

FINANCIALS

BALANCE SHEET

December 31, 2013	With Comparative Totals For 2012			
ASSETS	2013	2012		
Cash and Cash Equivalents	\$ 861,968	\$ 1,016,038		
Investments	538,755	553,298		
Accounts Receivable, net	1,636,703	3,066,870		
Prepaid Expenses and Deposit	299,559	204,570		
Property and Equipment, net	443,440	489,229		
	\$ 3,780,425	\$ 5,330,005		
LIABILITIES AND NET ASSETS Liabilities				
Accounts payable	\$ 1,265,657	\$ 3,258,712		
Accrued expenses	880,047	481,570		
Line of credit	1,460,000	1,460,000		
Deferred revenue	788,355	1,193,183		
Deferred rent	331,832	701,214		
	\$ 4,725,891	\$ 7,094,679		
Net Assets - (Deficit) Unrestricted	(945,466)	(1,764,674)		
	\$ 3,780,425	\$ 5,330,005		

STATEMENT OF ACTIVITIES

Year Ended December 31, 2013

With Comparative Totals For 2012

REVENUE AND SUPPORT	2013 UNRESTRICTED	2012 UNRESTRICTED
Grants		
Corporations and foundations	\$ 7,090,561	\$ 6,242,674
Government	8,993,714	10,482,261
Special events, net of cost of direct benefit to donors	1,552,617	1,781,849
Membership contributions	1,200,177	1,615,950
Donated services and equipment	161,440	109,259
Other income	272,377	135
Total revenue and support	\$ 19,270,886	\$ 20,232,128
EXPENSES		
Program services	\$ 17,995,319	\$ 17,645,078
General and administrative	101,830	4,777,583
Fundraising	345,529	274,600
Total expenses	\$ 18,451,678	\$ 22,697,261
Change in net assets	819,208	(2,465,133)
NET ASSETS		
Beginning, as previously reported	(1,764,674)	2,300,459
Prior period correction	-	(1,600,000)
Beginning, as restated	-	700,459
Ending (Deficit)	\$ (945,466)	\$ (1,764,674)



STATEMENT OF FUNCTIONAL EXPENSES Year Ended December 31, 2013 With Comparative Totals For 2012

	PROGRAM SERVICES							
	Demonstration	Policy	Communications	Total Program Services	General and Administrative	Fundraising	2013 TOTAL	2012 TOTAL
Salaries	\$ 2,316,973	\$ 438,379	\$ 153,494	\$ 2,908,846	\$ 1,616,886	\$ 191,463	\$ 4,717,195	\$ 6,091,376
Employee benefits and payroll taxes	982,699	169,045	61,597	1,213,341	676,530	77,770	1,967,641	2,470,478
Professional fees and contract services	8,914,346	66,288	68,300	9,048,934	313,639	36,427	9,399,000	9,782,071
Occupancy and utilities	13,715	-	-	13,715	607,324	16,572	637,611	1,006,848
Supplies and miscellaneous	76,238	-	53	76,291	13,633	1,614	91,538	509,229
Meetings and conferences	408,126	4,827	3,702	416,655	10,023	1,187	427,865	533,464
Travel	429,203	5,981	1,170	436,354	32,760	3,879	472,993	708,931
Telephone	74,926	-	1,321	76,247	42,382	5,019	123,648	370,505
Depreciation	-	-	-	-	45,255	534	45,789	96,288
Printing and publication	41,624	-	5,256	46,880	2,330	269	49,479	69,182
Periodicals, dues, and subscriptions	-	1,077	16,354	17,431	24,003	1,753	43,187	51,139
Postage and shipping	11,136	343	112	11,591	4,590	543	16,724	30,061
Repairs and maintenance	-	-	-	-	34,249	1,449	35,698	9
Bad debt expense and reconciliation adj	iustments -	-	-	-	27,846	-	27,846	660,551
Interest expense	-	-	-	-	38,219	1,617	39,836	-
Other	20,086	5,944	12,890	38,920	302,275	14,433	355,628	317,129
Total direct costs	13,289,072	691,884	324,249	14,305,205	3,791,944	354,529	18,451,678	22,697,261
Indirect allocation	3,428,137	178,380	83,597	3,690,114	(3,690,114)	-	-	-
Total expenses	\$ 16,717,209	\$ 870,264	\$ 407,846	\$17,995,319	\$ 101,830	\$ 354,529	\$ 18,451,678	\$ 22,697,261



STATEMENT OF CASH FLOWS

Year Ended December 31, 2013	With Comparative lotals For 2012			
		2013	2012	
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	819,208	\$ (2,465,133)	
Adjustments to reconcile change in net assets to net cash (used in) operating activities:				
» Depreciation		45,789	96,288	
» Bad dept expense		27,846	-	
» Allowance for doubtful accounts		-	(152,000)	
» Deferred rent		(369,382)	32,193	
» Changes in assets and liabilities:				
(Increase) decrease in: » Accounts receivable		1 400 001	200 102	
» Accounts receivable » Prepaid expenses and deposit		1,402,321 (94,989)	369,103 101,756	
» Prepaid expenses and deposit Increase (decrease) in:		(34,303)	101,/30	
» Accounts payable		(1,993,055)	1,735,387	
» Accrued expenses		398.477	(31,150)	
» Deferred Revenue		(404,828)	(643,072)	
Net cash used in operating activities		(168,613)	(956,628)	
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchases of property and equipment		-	(100,980)	
Reinvestment of interest income		14,543	=	
Net cash used in investing activities		14,543	(100,980)	
CASH FLOWS FROM FINANCING ACTIVITIES				
Net proceeds on line of credit		-	985,304	
Net cash provided by financing activities		-	985,304	
Net (decrease) increase in cash and cash equivalents		(154,070)	(72,304)	
CASH AND CASH EQUIVALENTS				
Beginning		1,016,038	1,088,342	
Ending	\$	861,968	\$ 1,016,038	
Interest paid during the year	\$	39,836	29,541	

With Comparative Totals For 2012







2013 REVENUE SOURCES

- Corporations 5.3%
- Foundations 15.1%
- Intl Org **0.8%**
- NGO/Non-Profits 1.9%
- Other Federal Agencies **4.3**%
- States/Local Governments 9.1%
- U.S. DOE **31.3**%
- Utilities 10.9%
- Unrestricted 21.3%

2013 EXPENSES BY ACTIVITY

- Associates Programs 4%
- Collaboration Activities 6.2%
- Events **5.9**%
- Fundraising **1.9%**
- General & Administrative **0.6**%
- Lobbying 0.3%
- Other Activities **0.6**%
- Policy, Research & Education 4.7%
- Restricted Programs 75.8%

2013 TOTAL EXPENSES

- Wages 25.6%
- Benefits **10.7**%
- Rent/Utilities **3.5**%
- Office Operations 4.5%
- Meetings/Conferences 2.3%
- Travel **2.6**%
- Consultants/Contractors 50.8%

Auditors notes to Financial Statements available upon request.



Restricted Contributions & Sponsorships

\$0 - \$49,999

3M Accent Windows **AEP Ohio** Air-Conditioning, Heating, and Refrigeration Institute American Exteriors American Gas Association American Institute of Architects Andersen Corporation Arcadia Unified School District Asia-Pacific Economic Cooperation Associated Materials, Inc **Bipartisan Policy Center** Bucks County, PA Building Performance Institute World Business Council for Sustainable Development Business Council for Sustainable Energy **Business Roundtable** Cardinal Glass Industries Cascade Associates Center for the Polyurethanes Industry **Champion Window Manufacturers** Chevron Chicago Window Pros Citigroup Inc. CLASP **ClimateWorks** Foundation Columbia Gas of Ohio

ComFd **Conservation Services Group** Cree Incorporated Danfoss Direct Energy DirecTV Econoler **Environmental Defense Fund Edison Electric Institute** Energy and Environment Partnership - Southern and East Africa EPDM Roofing Association Exelon Fibertec Window & Door Manufacturing GreenerU Grundfos USA GS of Huntington Beach Hannon Armstrong Hoffer, Inc. Integrity From Marvin 1FI D-WFN Johnson Controls **Keystone Certifications** Knauf Insulation Knox County, TN KONE Legrand, North America

LG

Lime Energy Co. Lockheed Window Corporation Marvin Windows & Doors Morgan State University National Association of State Energy Officials National Electrical Manufacturers Association New Jersey Natural Gas Newport-Mesa Unified School District North Georgia Replacement Windows NT Window Nuclear Energy Institute Opower Pacific Northwest National Laboratory - Battelle Panasonic Pella Corporation Pepco Holdings, Inc. Philips Lighting Pierce Atwood Plv Gem Windows Polyisocyanurate Insulation Manufacturers Association Puget Sound Energy Renewable Energy and Energy Efficiency Partnership Rosati Windows Royalplast SAP Seattle City Light

Seven D Industries Simonton Windows **Snohomish County Public Utility District** Soft-Lite Windows South Carolina Public Service Authority Southern Company State of Ohio Sunrise Windows Thermo-Tech U.S. Green Building Council University of California, San Francisco U.S. Chamber of Commerce Van Ness Feldman Vinvl Siding Institute Vinylmax LLC WASCO Washington Gas Westlab World Bank



Restricted Contributions & Sponsorships

\$50,000 - \$99,999

American Chemistry Council Bayer MaterialScience Duke Energy Georgia Power Honeywell Ingersoll Rand Johns Manville Los Angeles Department of Water and Power North American Insulation Manufacturers Association Schneider Electric Southern California Gas Company Town of University Park, MD U.S. Environmental Protection Agency

\$100,000 - \$499,999

Alabama Department of Economic and Community Affairs City of New Orleans, Office of Coastal and Environmental Affairs European Bank for Reconstruction and Development Hewlett Foundation **Kresge Foundation** Lawrence Berkeley National Laboratory Lockheed Martin Mississippi Development Authority – Energy and Natural Resources Division National Grid USA Oak Ridge National Laboratory - UT-Battelle Pacific Gas & Electric Corporation San Diego Gas & Electric Company Tennessee Valley Authority The Dow Chemical Company Tilia Fund U.S. Agency for International Development United Technologies Corporation Whirlpool

\$500,000 or Greater

Anonymous Energy Foundation Pacific Gas & Electric Company Southern California Edison U.S. Department of Energy Virginia Department of Mines